## **Checklist for Workplace Relation**

# Workplace Retaliation Investigation Checklist

ESSENTIAL STEPS FOR SUCCESS

Ensure that all procedures are properly followed before closing the case.



Book a Consultation

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## **Workplace Retaliation Investigation Checklist**

### 1. Receive the Complaint

- Document the complaint promptly and officially
- Maintain confidentiality throughout the process
- Assess your neutrality and whether external help is needed
- Ensure that there is no further risk of retaliation

#### 2. Conduct an Initial Assessment

- Clarify the specific allegations
- Review prior communications from the complainant
- Check for evidence of a protected complaint
- Evaluate the timing between the protected act and alleged retaliation
- Explain the investigation process to the complainant
- Separate complainant/respondent if necessary
- Secure any relevant physical or digital evidence

## 3. Interview Witnesses

- Prepare open-ended, unbiased questions
- Interview parties separately and in private
- Document interviews clearly and impartially
- Verify if a protected complaint was made and can be substantiated
- Determine if the accused was aware of the original complaint

#### 4. Review Documentation

- Analyze relevant policies, records, and performance reviews
- Review timeline of events
- Investigate if performance or other concerns are a cover for retaliation
- Determine legal or policy violations
- Consult legal counsel if needed
- Ensure compliance with local, state, and federal laws

## 5. Make Credibility Determinations

- Evaluate the reliability of all parties and witnesses
- Consider the timing and consistency of accounts
- Note any motivation for bias in statements



## 6. Reach a Decision & Provide Recommendations

- Conclude based on a "preponderance of evidence" (51% standard)
- Recommend next steps: discipline, training, or policy updates
- Ensure corrective actions are taken swiftly

## 7. Communicate Findings

- Notify the complainant and respondent of the investigation outcome
- Maintain professionalism and confidentiality in communications

## 8. Adopt Preventive Measures & File Reports

- Implement training or workplace improvements as needed
- File internal or external reports, if required
- Debrief leadership and document lessons learned

